

Policy Futures? The Application of a Policy Implementation Model to the Voluntary Sector Accord in Canada and the Compact in England: A Double Case Study.

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This presentation explored the feasibility of utilizing a Policy Implementation Framework developed by Paul Sabatier and Daniel Mazmanian in the early 1980's to assess the implementation of the voluntary Sector Accord in Canada and the Compact in England. It traced the factors outlined in the next slide to the agreements, and concluded that the framework was a viable means to measure their long term outcomes.

Variables Involved in the Policy Implementation Process

- **Ability of Policy to Structure Implementation**
- Clear and consistent objectives
- Incorporation of adequate causal theory
- Initial allocation of financial resources
- Hierarchical integration within and among implementing institutions
- Decision rules of implementing agencies
- Recruitment of implementing officials
- Formal access by outsiders
- **Non-statutory Variables Affecting Implementation**
- Socioeconomic conditions and technology
- Public support
- Attitudes and resources of constituency groups
- Support from legislators
- Commitment and leadership skill of implementing officials
- **Tractability of the Problem**
- Technical difficulties
- Diversity of target group behaviour
- Target group as a percentage of the population
- Extent of behaviour required

Stages (Dependent variables) in the Implementation Process

- Policy outputs of implementing agencies
- Compliance with policy outputs by target groups
- Actual impacts of policy outputs
- Perceived outputs of policy outputs
- Major revision

Reference: Mazmanian and Sabatier (1983). *Implementation and Public Policy*. With permission of the author.